Chaminade University of Honolulu MGT 306 Course Syllabus

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Course Title: Human Resources Management

Term: Spring '99 Evening; April **5th** - June **14th**

Place: Main Campus
Day & Time: Friday, 1730-2140
Instructor: James Moses
Office Hours: By Appointment

Telephone: 739-4612 (MBA **Office**, Kieffer Hall, **Room** 11)

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COURSE DESCRIPTION:

Study of job analysis and **specifications**; recruitment and selection of **personnel**; induction and follow-up; training and supervision; and job evaluation and administration of wages, salaries, and incentives. Prerequisites: MGT 300

COURSE OBJECTIVES.

<u>Understanding</u> the emerging **trends** in Human **Resources** management and its issues **from** a managerial perspective. Study of work flow, job analysis, **managing** diversity, legal **environment**, **staffing**, employee development, compensation, governance of the **workforce**, employee and **employer** relationships, and the future challenges faced by HR **departments**.

<u>TEXT:</u> Managing Human <u>Resources</u>, 2nd edition, Luis R Gomez-Mejia, David B. Balkin, Robert L. Cardy, Prentice Hall, 1997. All reading assignments will be **taken** from this assigned textbook.

MIDTERM AND FINAL EXAMINATIONS:

The midterm and **final** examinations will focus on **the** material covered in the textbook. The format will be **mainly** objective, with **some** short definitions and descriptions.

ORAL PRESENTATION/WRITE UP:

Each student will do an oral presentation of 10 minutes in **length.** Each presentation should analyze in depth one issue in **contemporary** human resource **management.** The oral presentation should be professionally prepared and **delivered.** You will be expected to prepare **visual** aid and handouts. You must notify the instructor a week in advance of any changes (day or topic) **after** the dates of the **presentations** are **announced.** Please write up your oral report, including **bibliography**, and submit it for grading. Length should be five to eight pages. Written reports are due June 11th.

Grad

All test papers and case write up will be graded on a **100-point** scale.

Midterm Examination35%Final Examination35%Oral Presentation/Write up30%

Schedule and Assignments

April **9th** Chapter 1: **Meeting** Present & Emerging **Strategic** Human Resource Challenges. Video Case: The End of Job Security and Loyalty. Chapter 2: Managing WorkFlows and Conducting Job Analysis April 16th Chapter 3: Understanding Equal **Opportunity** and the Legal Environment. Chapter 4: Managing Diversity. Case 2: How **Flexible** is Too **Flexible**, P-80 April 23rd Chapter 5: **Recruiting**, Selecting, and Socializing Employees. Chapter 6: Managing Employee Separations, Downsizing, and Outplacement Video Case: **Sexual** Harassment-Still Going Strong. April 3& Chapter 7: Appraising and Managing **Performance** Chapter 8: Training the Work Force Video Case: The Ugly **Truth**. May 7th MID TERM EXAM Chapter 9: **Developing** Careers May 14th Chapter 10: Managing Compensation. Chapter 11: Rewarding Performance. Case 2: Virtual Teams: A Special Case For Team Training? P-264 May 21st Chapter 12: Designing and Administering Benefits. Chapter 13: Developing Employee Relations and **Communications**. Case 1: Keeping Worker's Compensation Costs Under **Control**, P-391. May **28th** Chapter 14: Respecting Employee Rights and Managing Discipline. Chapter 15: Working with **Organized** Labor. Case 1: Union Avoidance at Sid's Market, P-485. June 4th Chapter 16: Managing Workplace Safety and Health **Chapter** 17: Meeting the International HRM Challenge. Case 2: Are **Culture-Specific** HR **Policies** a Good Idea? P-542 June 11th Final Class session (FINAL **EXAM).** Final Written Report Due.